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**Virtual Technical Meeting on Enhancing Institutional Strength in Depth in the Nuclear INdustry**

**WebEx**

**14 to 17 December 2021**

**Ref. No.: EVT2003867**

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| **Tuesday, 14 December** | | |
| **Time** | **TOPIC** | **Lead** |
| 13:00-13:10 | Opening remarks | M. Chudakov, DDG, Head of the Department of Nuclear Energy, IAEA |
| 13:10-13:25 | Introduction of participants | A. Kawano, IAEA , All |
| 13:25-13:40 | Background of this activity on Institutional Strength in Depth and the Overview of Technical Meeting | A. Kawano, IAEA |
| 13:40-14:00 | Institutional Strength in Depth – Background to INSAG Report 27 | M. Weightman, the UK |
| 14:00-14:15 | Q&A and Discussion | All |
| 14:15-14:45 | Keynote Speech – Power of Collaboration to Improve Safety | Chris Hart, USA |
| 14:45-15:00 | Q&A and Discussion | All |
| 15:00-15:10 | Break | All |
| 15:10-15:25 | Key Attributes of Institutional Strength in Depth (Section 3) | M. Harrison, UK |
| 15:25-15:40 | Technical Competence | A. Omoto, Japan |
| 15:40-16:00 | Q&A and Discussion | All |
| **Wednesday, 15 December** | | |
| 13:00-13:10 | Summary of Day 1 | P. Vincze, Hungary |
| 13:10-13:25 | Decision Making | A. Omoto, Japan |
| 13:25-13:40 | Inputs/Perspecvtives from Mexico | J. Rangel Urrea, Mexico |
| 13:40-13:55 | Inputs/Perspecvtives from France | S. Salvatores, France |
| 13:55- 14:15 | Q&A and Discussionon on Technical Competence and Decision Making | All |
| 14:15-14:35 | Operational Risk Management | R. Grantom, USA |
| 14:35- 14:50 | Inputs/Perspectives from the USA – Risk management and mitigation | P. Arthur, USA |
| 14:50 -15:05 | Q&A and Discussion on Risk management | All |
| 15:05- 15:15 | Break | All |
| 15:15-15:30 | Effective Oversight | J. Zlatnansky, Slovakia |
| 15:30-15:45 | Inputs/ Perspectives from Japan  - Appendix 5-1 | A. Omoto, Japan |
| 15:45-16:00 | Q&A and Discussion on Oversight | All |
| **Thursday, 16 December** | | |
| 13:00- 13:10 | Summary of Day 2 | P. Vincze, Hungary |
| 13:10- 13:30 | Leadership, Culture for Safety and Resilience | M. Haage, Sweden |
| 13:30- 13:45 | Inputs/Perspectives from Belarus | V. Yanovich, Belarus |
| 13:45- 14:00 | Inputs/Perspectives from Canada | A. Salway, Canada |
| 14:00- 14:15 | Inputs/Perspectives from OECD-NEA | N. Bonilla, OECD-NEA |
| 14:15- 14:35 | Q&A and Discussion on Leadership, Culture for Safety and Resilience | All |
| 14:35- 14:45 | Break | All |
| 14:45- 15:00 | Effective Management of External Interface (Section 4) | M. Harrison, UK |
| 15:00-15:15 | Effective management of external interfaces with regulator, public and other stakeholders in Japan | A. Yamamoto, Japan |
| 15:15- 15:30 | Inputs/Perspectives from Finland | N. Gotcheva, Finland |
| 15:30-15:45 | Inputs/Perspectives from EC | G. Manna, EC |
| 15:45-16:00 | Q&A and Discussion on external interface and crossfunctional learning | All |
| **Friday, 17 December** | | |
| 14:00- 14:10 | Summary of Day 3 | P. Vincze, Hungary |
| 14:10- 14:25 | Human performance unit: practices and outcomes | Y. Chernyakhovskaya, Russia |
| 14:25- 14:35 | Q&A and Discussion | All |
| 14:35- 14:45 | Inputs/Perspectives from Finland  - ISiD on SMR | N. Gotcheva, Finland |
| 14:45- 14:55 | Q&A and Discussion | All |
| 14:55-15:45 | Round table discussions of the content of the draft document | All |
| 15:45-15:55 | Summary of suggestions and comments on the document | P. Vincze, Hungary |
| 15:55-16:00 | Closing remarks | A. Kawano, IAEA |