

5 December 2018

WANO Regional Centre Directors

Dear ELT member,

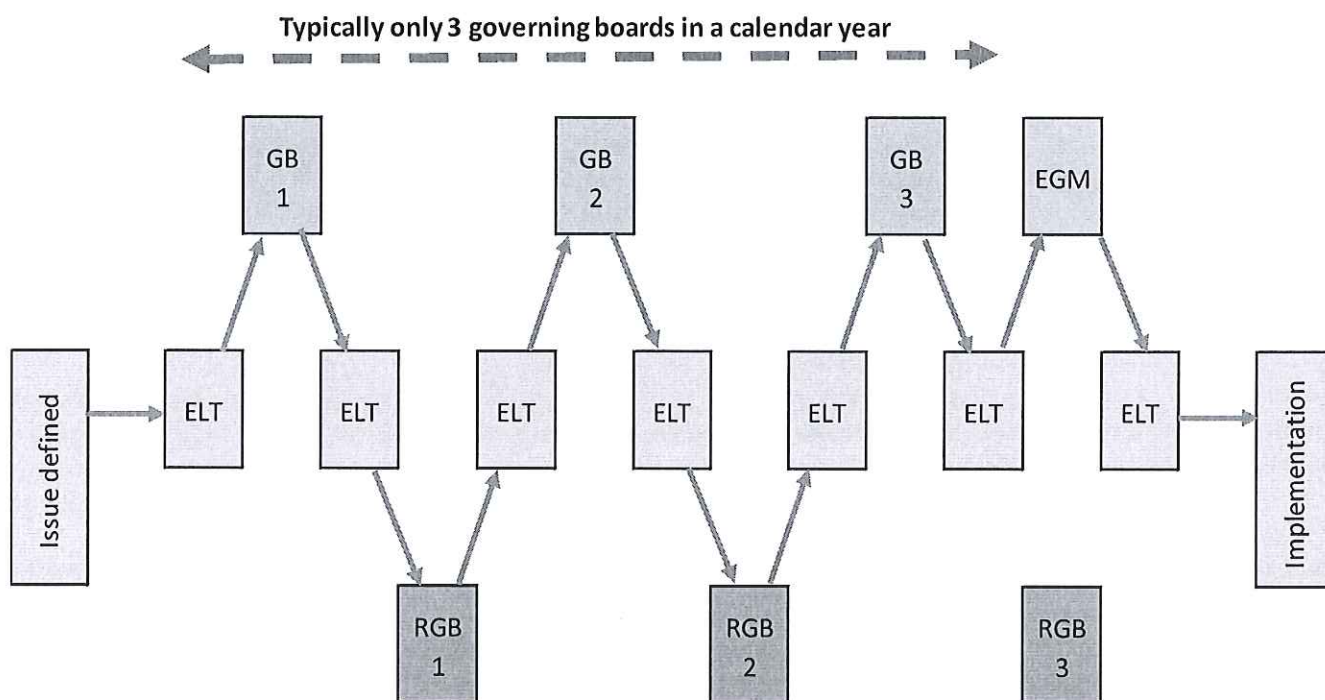
**Re: Review of draft Articles of Association, Charter and Policy Document 6**

At the WANO Governing Board meeting of 1 November 2018, the board resolved that the above named WANO governance documents were to be submitted to the WANO membership for review and comment, with a view to have a final draft ready for their attention during the forthcoming Governing Board meeting on 20 June 2019.

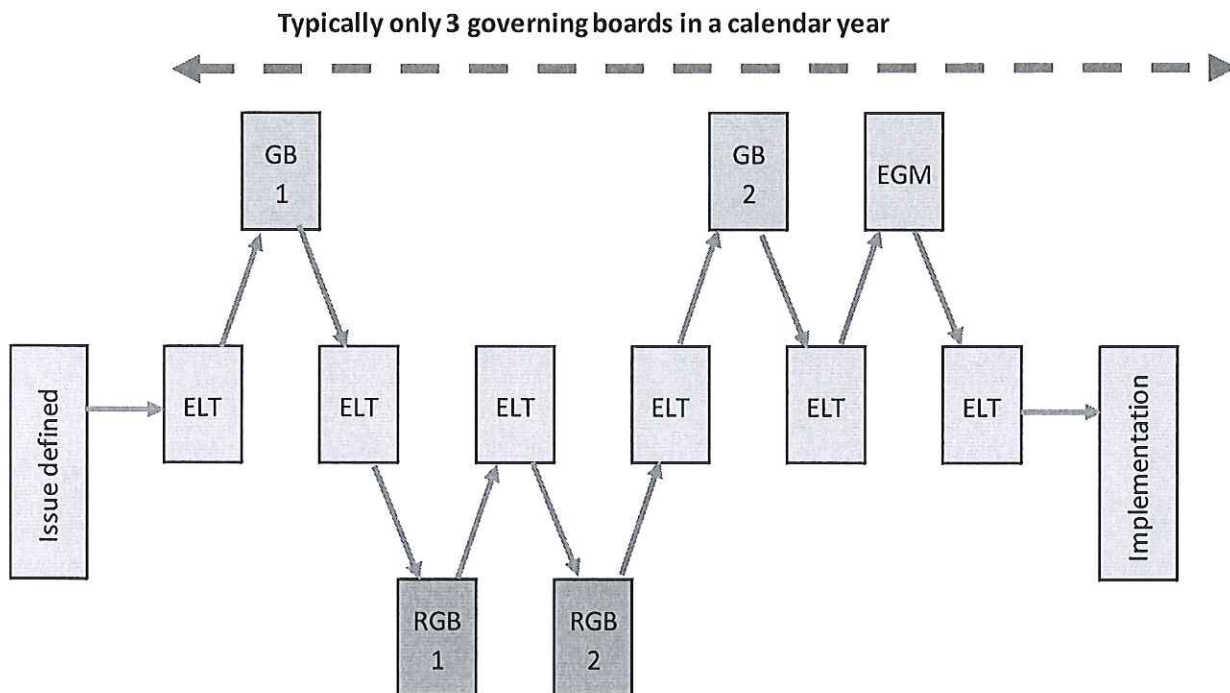
At the ELT meeting of 30 November 2018 the progress of this review was discussed. A request was made by the Moscow Centre Director to formally issue these documents for the review, as well as to provide a review timetable. The Moscow Centre also provided, via email prior to the meeting, a schedule of their "policy document roadmap" which indicated that the final Moscow Centre Governing Board approval was scheduled for 15 May 2019. This schedule also indicated that there needed to be an interim review by their Governing Board on 20 February 2019. This Moscow Centre schedule does pose a risk to achieving the objective, but also raises a point of discussion relating to WANO decision-making, which I believe is worthy of an ELT discussion.

**DECISION-MAKING PROCESS:**

When describing the double-W decision-making process in the practice note that was shared with the ELT in June 2018, you may recall that we discussed the need to review the cycles as not being strictly linked to planned Governing Board meetings. If we were to stick to this rigorous, calendar based cycle, then decisions requiring board level approval would extend to longer than a calendar year, particularly on those more difficult issues that require two rounds of consultation.



Even if there was not the need to consult with the WANO Governing Board at GB2, this can still be a very slow decision making process.



#### Statement:

It cannot be right or healthy for any company operating in the modern world to take between 7 to 12 months to review and approve procedures and documents related to its business. It would be really surprising if our member organisations were to have such a protracted decision making process in running their business; if they did they would be out of business very quickly in the modern, competitive business world.

#### Conclusions:

WANO needs to find a way to be more agile in obtaining the inputs and participation of its members than waiting for scheduled and infrequent meetings of Governing Boards, while at the same time respecting the need for consultation with our members on those issues that demand their participation.

WANO cannot therefore rely on the infrequent scheduled meetings of regional and WANO Governing Boards to get this participation. Each region will have to establish its own means of getting the comments, inputs and approvals from their members in a more timely manner. This might be via the use of such tools as Director's Desk, establishment of a working committee of the regional board to have the power to act on behalf of the governors, or some other means such as obtaining written comments via email or letter. Whatever means of gathering member consultative inputs regions adopt, there is clearly a strong role in each region to facilitate, rationalise and influence the member positions, in order that the ELT can meaningfully do its job of combining the regional views and prepare a clear position for the WANO GB decision making.

It is suggested that this issue be tabled for a more thorough ELT discussion at the February ELT meeting.

**THE CURRENT WANO GOVERNANCE DOCUMENT SUITE:**

Having studied the 2019 year planner, and making allowance for the impact of the Tokyo programme meetings and the Cape Town Governing Board meeting, the following schedule would seem to be reasonable to allow for the member consultation to take place on the Articles, Charter and Policy Document 6.

Activity	Due date	Duration
Document approved for member input by GB	01 November 2018	
<b>Member consultation period</b>		<b>14 weeks</b>
<b>Deadline for first comments back to London</b>	<b>08 February 2019</b>	
Collate and affinitise comments by London		7 weeks
<b>Special ELT Video conference to sentence issues</b>	01-05 April 2019	
Collate and affinitise comments by London		1 week
Updated document issued to regions	12 April 2019	
<b>Member consultation period</b>		<b>5 weeks</b>
<b>Deadline for 2nd comments back to London</b>	<b>16 May 2019</b>	
Collate and affinitise comments by London		2 weeks
<b>Special ELT Video conference to sentence issues</b>	28-29 May 2019	
Collate and affinitise comments by London		2 days
Issue final versions & draft resolution in GB meeting pack	31 May 2019	

Yours sincerely,



Peter Prozesky  
Chief Executive Officer

**Attachments:**

Draft Articles of Association  
Draft Charter  
Draft Policy Document 6  
Draft SGNC Charter  
Q&A package