**WANO MC Corporate Peer Review**

**‘Bulgarian Energy Holding EAD and Kozloduy NPP EAD’**

**October 31 – November 9, 2016**

**BANK of QUESTIONS**

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| **Corporate Leadership (CO.1)** |
|  | What are key elements related to nuclear in BEH:s strategy, and how is the strategy communicated?  |
|  | What polices do you have on company- and plant level? In what policy documents are BEH’s nuclear safety expectations defined? |
|  | How does the company in practice introduce the principle, that the nuclear safety has the highest priority? |
|  | How do corporate leaders interact with the plant in nuclear safety related tasks?  |
|  | Comparing the plants safety performance with best international industrial performance, in which areas has further development possibilities been identified? Which are the strengths identified?  |
|  | Could you describe content of plans to meet best industrial performance in areas were further development possibilities have been identified. |
|  | How do the company managers challenge safety performance and what kind of targets does company set in order to improve performance? Could you give some examples? |
|  | How do company management follow up plans in order further improve safety performance, and how do management react if not all expectations are met? Could you give some examples? |
|  | Could you give some example of company management positive feedback to the plant, when good safety performance has been achieved? |
|  | How do the Company Managers participate in, and establish high standards of Emergency preparedness? |
|  | The company states that the target is to be an industrial benchmark in safety. How this overall target is translated to more detailed targets and actions on plant and department levels thru the whole organization. |
|  | What is the last important initiative initiated by the company to improve safety performance? |
|  | How does the company identify a long-standing issue with regard to safety? Who influences these issues? How are they managed? (SP1 KPI; CHP motors) |
|  | What have you learned from the external experience in your area? Give some examples. How do you use the information received from external OE? |
|  | How is your benchmarking plan developed, and what are the key inputs to the plan? How do you transfer information from benchmarking to you everyday practice? |

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| **Corporate Governance (CO.2)** |
|  | Could you explain a corporate emergency response organization and emergency response plan? How is the BEH involved in emergency response organization and emergency training? |
|  | Governance model responsibilities: organizational structure and assessment of its effectiveness by the Company. How does the Company manage the organizational changes (structure, competencies)? |
|  | The risk management process at the Plant and the risk management model in the Company. How does it work in practice? (The company risk management process to be implemented by the end of year). |
|  | How does the company evaluate risk for specific project to be implemented? |
|  | Decision making process. How is it maintained by the Company? How does the company make decisions in regard to the Plant? Are decisions made as they were originally planned? |
|  | To review: the model is created and works; roles and responsibilities are defined, communicated and understood by the Plant staff.  |
|  | Is the management model clear and well defined? |
|  | Who is responsible for the fuel management? |
|  | Who is responsible for the succession plan? |